

### Year to Date Labor Percentages 2011

**RED = TARGET NOT MET 25.99 TARGET CHANGED NOV 2010**

**GREEN = TARGET MET OR BETTER**

	SM	V	CLMNT	MCAS	DM	RD	SNTE	LKS	BOBIER	MI
<b>GOAL</b>	<b>24.10</b>	<b>24.80</b>	<b>25.99</b>	<b>19.30</b>	<b>22.50</b>	<b>24.90</b>	<b>22.50</b>	<b>24.30</b>	<b>25.99</b>	<b>23.</b>
Jan-11	25.32%	24.40%	26.04%	19.23%	24.24%	27.43%	23.94%	24.42%	24.89%	22
Feb-11	24.69%	24.01%	26.67%	19.07%	24.15%	26.94%	22.53%	23.60%	23.74%	22
Mar-11	24.16%	23.86%	26.16%	19.36%	23.42%	25.82%	21.60%	22.44%	25.72%	22
Apr-11	23.30%	24.74%	25.03%	19.54%	22.22%	26.18%	20.93%	22.44%	24.67%	22
May-11	24.18%	25.02%	26.01%	19.90%	22.99%	27.09%	21.92%	24.98%	25.70%	24
Jun-11	24.14%	24.81%	27.06%	18.88%	21.68%	25.84%	22.03%	22.89%	26.39%	25
Jul-11	25.51%	24.37%	26.77%	19.16%	22.18%	26.50%	22.54%	24.40%	25.11%	26
Aug-11	26.29%	24.33%	26.89%	19.54%	22.77%	27.43%	24.18%	26.32%	24.96%	26
Sep-11	26.26%	27.59%	24.46%	18.54%	22.94%	25.60%	23.81%	24.02%	24.01%	24
Oct-11	25.10%	26.63%	24.68%	19.34%	22.24%	24.98%	23.46%	23.45%	23.89%	23
Nov-11	25.46%	26.03%	27.13%	19.40%	22.90%	26.40%	25.63%	24.63%	25.27%	24
Dec-11	25.42%	24.37%	27.28%	24.39%	23.88%	26.59%	28.38%	25.15%	23.06%	22
YTD	25.01%	25.04%	26.13%	19.63%	22.94%	26.36%	23.31%	24.08%	24.78%	23
	MW	LM	MG	BALBOA	KEATS					
<b>GOAL</b>	<b>25.99</b>	<b>24.00</b>	<b>24.30</b>	<b>23.20</b>	<b>24.10</b>					
Jan-11	25.21%	24.61%	24.96%	24.37%	25.39%					
Feb-11	25.10%	23.89%	25.86%	23.46%	24.63%					
Mar-11	23.85%	23.35%	25.80%	23.24%	23.40%					
Apr-11	23.55%	23.61%	24.93%	26.28%	22.72%					
May-11	26.07%	24.58%	29.33%	24.80%	24.70%					
Jun-11	26.04%	23.36%	27.38%	24.65%	26.01%					
Jul-11	24.93%	23.76%	28.75%	25.57%	23.91%					
Aug-11	25.41%	23.82%	26.12%	25.85%	25.71%					
Sep-11	25.93%	22.65%	26.40%	24.93%	25.19%					
Oct-11	24.83%	21.95%	25.84%	24.00%	24.11%					
Nov-11	24.57%	23.03%	26.01%	25.68%	25.71%					
Dec-11	25.96%	24.42%	25.89%	24.44%	26.33%					
YTD	25.42%	23.54%	26.47%	24.76%	24.84%					

YTD	25.13%	23.54%	26.47%	24.79%	24.81%				
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BIER	MEL	BP	KNOLL	W-MART	
.99	23.30	25.20	21.50	26.90	
1.89%	22.70%	25.63%	21.67%	29.91%	
1.74%	22.29%	26.02%	21.52%	27.71%	
1.72%	22.66%	23.98%	21.19%	29.26%	
1.67%	22.79%	24.46%	20.35%	26.99%	
1.70%	24.75%	27.34%	22.23%	27.45%	
1.39%	25.22%	26.44%	21.69%	29.46%	
1.11%	26.03%	26.90%	21.61%	26.00%	
1.96%	26.19%	27.38%	22.03%	25.93%	
1.01%	24.02%	27.18%	21.06%	26.88%	
1.89%	23.63%	26.84%	20.61%	26.66%	
1.27%	24.13%	27.15%	22.09%	24.85%	
1.06%	22.71%	28.37%	23.43%	21.47%	
1.78%	23.95%	26.53%	21.61%	26.58%	
				WGT AV	
				23.10	
				24.05%	
				23.62%	
				23.24%	
				23.04%	
				24.32%	
				23.90%	
				24.07%	
				24.53%	
				23.95%	
				23.50%	
				24.33%	
				25.06%	
				23.07%	

					23.97%	